

**HEALTH OVERVIEW AND SCRUTINY COMMITTEE: 3 SEPTEMBER 2025****NHS TRANSFORMATION UPDATE****REPORT OF THE CHIEF STRATEGY OFFICER, NHS LEICESTER,  
LEICESTERSHIRE AND RUTLAND INTEGRATED CARE BOARD****Purpose of report**

1. The purpose of this report is to provide an update on the national reform of the NHS operating model across England which will involve the integration of the Department of Health and Social Care and NHS England, and a changed role for Integrated Care Boards (ICBs).

**Policy Framework and Previous Decisions**

2. Integrated care boards (ICBs) are NHS organisations responsible for planning health services for their local population. ICBs replaced clinical commissioning groups (CCGs) in the NHS in England from 1 July 2022. There are 42 ICBs in England.
3. The Leicester, Leicestershire and Rutland ICB replaced the Leicester City, East Leicestershire and Rutland and West Leicestershire clinical commissioning groups. The ICB manages the budget for the provision of NHS services in LLR.
4. The ICB is part of the integrated care system (ICS) with partners in LLR

**Background**

5. Proposed changes to Integrated Care Board (ICB) functions and geography are being discussed as part of a wider NHS reform programme, to reduce management costs and focus more money on the front line.
6. All ICBs in England are being asked to significantly reduce running costs and shift to a more strategic role with different responsibilities for them and other parts of the health and care system.
7. This involves some ICBs working more closely with other ICBs in a 'cluster.' 'Clustering' means that, although individual ICBs will continue to exist, they will work as one – with a single Board, leadership team and staffing structure.
8. NHS England and government ministers approved a new 'cluster' for Leicester, Leicestershire and Rutland ICB and Northamptonshire ICB. This would be one of 26 clusters across England.  
<https://www.england.nhs.uk/integratedcare/integrated-care-in-your-area/more-about-each-integrated-care-system/>
9. Further details regarding the cluster are set out in the appendix to this report.

**Background papers**

10. The NHS has set out the changes in the 10 Year Health Plan for England: fit for the future - GOV.UK and specifically for ICBs in the 'model ICB' paper.

<https://www.gov.uk/government/publications/10-year-health-plan-for-england-fit-for-the-future>

<https://www.england.nhs.uk/long-read/update-on-the-draft-model-icb-blueprint-and-progress-on-the-future-nhs-operating-model/>

**Appendices**

Appendix - presentation slides

**Officer(s) to Contact**

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